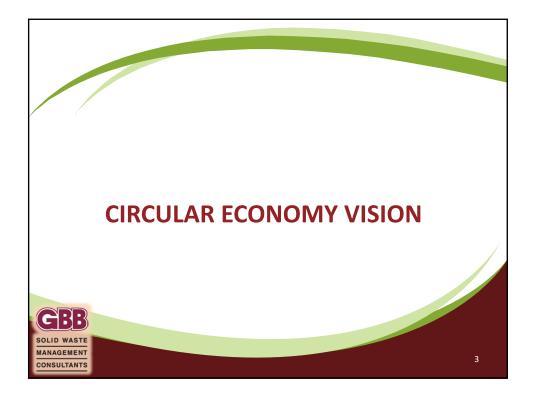
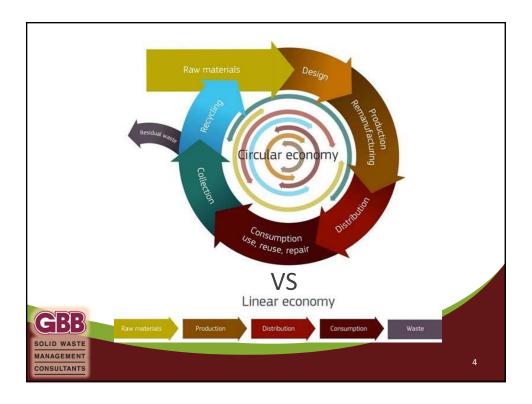


Outline

- Circular Economy Vision
- Sustainable Business Park (SBP)
 Concept Development
- SBP Master Plan Specific Project
- SBP concept in Virginia



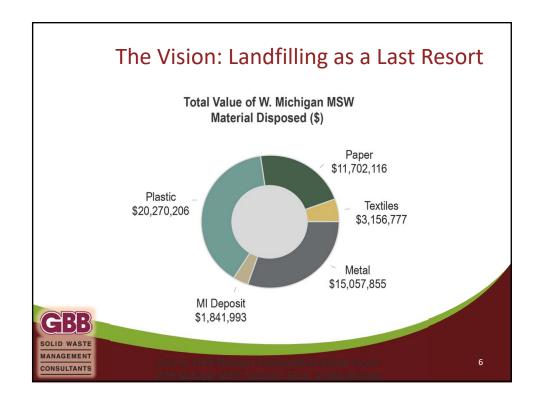




Circular Economy

- Looks beyond the current "take, make and dispose" extractive industrial model (Linear).
- Is restorative and regenerative by design.
- Relies on system-wide innovation, it aims to redefine products and services to design waste out.
- Minimizes negative impacts.
- the circular model builds/preserves economic capital, natural resources and social capital (ie – cooperation and market agents produce goods and services not mainly for individuals but for the common good.









SÚSTAINABLE BUSINESS PARK CONCEPT DEVELOPMENT (KENT COUNTY, MICHIGAN)

- HISTORY
- EARLY EXAMPLE
- LOCAL DEVELOPMENT FOR KENT COUNTY

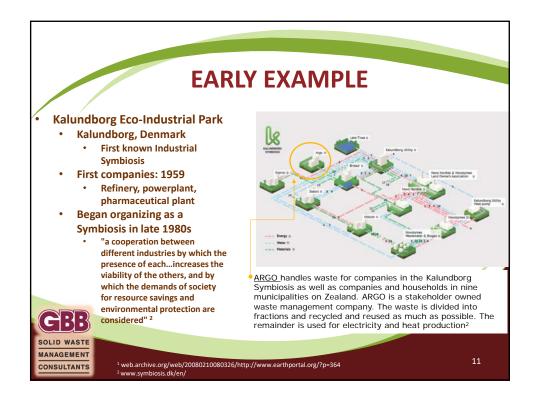


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HISTORY

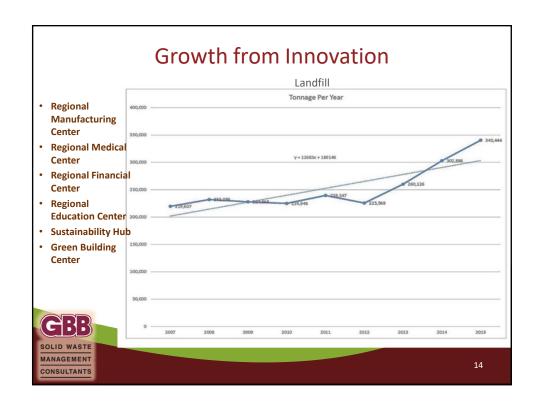
- Sustainable Business Parks, known by several names:
 - Eco-Industrial Parks / EcoParks
 - Industrial Symbiosis
 - Industrial Ecosystem
- Field: Industrial Ecology Fairly new: early 1990s
 - Applies concepts of symbiosis in nature to industry in order to entropy energy, maximize efficiency, and gain economic edge
 - Companies in proximity to each other collaborate to use each other's by-products as inputs and share resources when possible.











County Waste to Energy Facility



- Two lines; room for a third
- 678 TPD average processed in 2014
- Third line could be as large as 500 TPD (Covanta)
- Current contracts end in 2023



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GBB Zero Waste to Landfill Study

Purpose

- Identify opportunities for the County to work with industries to increase Zero Waste to Landfill (ZWLF) options in the region
- GBB and SRG hired to investigate

Scope

- Communicate with major regional industries interested in ZWLF
- Determine feedstock available for processing/conversion
 Evaluate approaches and technologies



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GBB Zero Waste to Landfill Study (cont'd)

Methodology

- Collect data about the regional manufacturing marketplace
- Conduct meetings with four manufacturers
 - GRLABEL
 - HAWORTH
 - HermanMiller
 - Trendway >
- · Do independent research
- Develop three generalized project concepts
- Analyze information



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GBB Zero Waste to Landfill Study (cont'd)

Conclusions

- Industry has high interest in ZWLF
- Significant fuel supply
- Reusable MDF supply possibly
- · County has land for SBP
- The Right Place wants to help



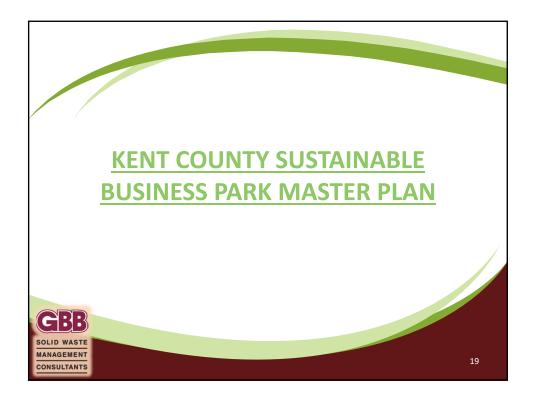
Recommendations

- Develop MOU with The Right Place to advance ZWLF projects with manufacturers
- Involve other strategic partners, like the Design Group
- County participate as long as industries do
- Develop conceptual site plan for South Kent Landfill SBP
- County expand offerings to provide recycling technical assistance to commercial waste generators



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Current Site Plan



Instead of using these 200 acres for future landfill, we will develop a Sustainable Business Park that:

- Lays the <u>critical infrastructure</u> to support a regional circular economy
- Leverages <u>private sector</u> development
- Attracts business to localize the entire recycling or conversion process
- Preserves <u>open space</u>
- Expands research
- Generates and uses <u>renewable energy</u>
- Begins to <u>close the loop</u> in West Michigan

Kent County SBP Master Plan

- The vision is that SBP will replace the need for consuming significant landfill resource continuously
- GBB Team will identify the type of technologies and tenants that could inhabit the SBP to <u>be</u> the missing link between the waste stream and the final consumer.
- Develop a Master Plan for the design and construction of public infrastructure to support the businesses locating into the SBP.
- Research and describe potential funding sources for both the SBP infrastructure improvements and the potential SBP tenants.
- Evaluate how the waste management services provided by the SBP tenants might interact with Kent County's existing waste management infrastructure



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Kent County SBP Master Plan

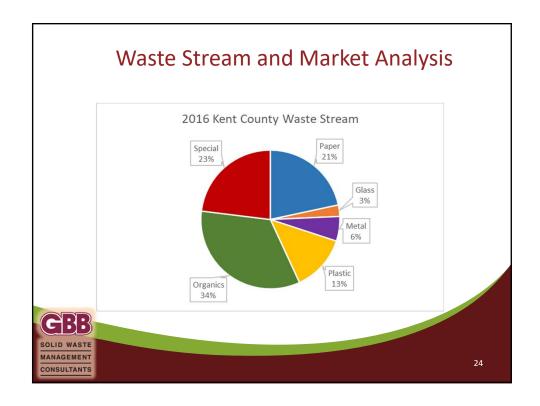
- Stakeholder Meetings and Facility Tours
- Existing Condition Analysis (Local A&E on team)
- Waste Stream and Market Analysis
- Funding Sources
- Technology Overview & Analysis
- Put out RFI and Evaluate Results of the RFI
- Conceptual Site Development Plan
- Conclusions & Recommendations



Stakeholders Meetings

- Held November 14-16, 2017 in Grand Rapids
- Participants included:
 - Business/economic development
 - Haulers
 - Regional Manufacturers
 - Municipal Officials
 - Environmental Groups
- · Maintain engagement throughout process





Facility Tours

- Team of County representatives visited several advanced waste processing facilities
- San Jose, California during the week of March 19, 2018.
- California leader in implementation of policies, programs and technologies that promote recovery and recycling of discarded materials and diversion of waste away from disposal in landfills.
- Over a two and half day period, the County team visited six material processing facilities
- Facilities included publicly and privately-owned systems processing
 - residential and commercial single stream recyclables
 - mixed MSW
 - yard waste
 - source separated organics
 - construction and demolition waste (C&D) and
 - a product reuse center.





Request for Information

- Purpose to identify
 - Active technology/equipment suppliers
 - Project developers
 - Technology developers
 - Endmarket users
- Interested in developing a project and advancing DPW's economic and environmental goals
 - Design
 - Build
 - Finance
 - Own
 - Operate
- Seeking information and qualifications from companies who present innovative
 - Waste processing technologies
 - Waste conversion technologies
 - Other beneficial technologies



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Request for Information (Cont'd)

- · Respondents will be expected to
 - Provide solutions to significantly reduce the tonnage of material that require landfill disposal
 - stimulate demand for recycled commodities
- Respondents can present
 - large-scale (greater than 250 ton per day in capacity)
 - medium-scale (between 50 and 250 tons per day in capacity)
 - and small-scale (less than 50 tons per day in capacity)
- Technology status will be categorized as
 - Commercially-Proven (i.e. commercially viable technology with operating reference facility or facilities);
 - Commercially-Demonstrated (i.e. proven technology without a Commercially-Proven reference facility or facilities)
 - Pilot (i.e. start-up/emerging technology with a functioning prototype prepared for deployment on a trial basis).



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Master Plan Tasks to be completed

- Evaluate RFI responses;
- Conceptual site development;
- · Research funding sources;
- Evaluate how SBP tenants might interact with existing waste management infrastructure.

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Sustainable Business Park in Virginia

- Prince William County Renewable Energy Park Attributes:
 - Specific Subset of a SBP that focuses on energy recovery
 - County has expressed desire to save landfill space ie use sparingly as possible
 - Organics Project
 – Free State Farm final approvals expected. Anaerobic energy production system, compost by-product
 - Future project looks at energy product from MSW and produces energy. Small MWP unit included
- Others?



